



Building A People Analytics Strategy

LEARNING OBJECTIVE:

- Learn to develop and implement a People Analytics Strategy.
- Be able to identify which people-related challenges are a priority and develop a People Analytics Strategy accordingly.
- Understand common workforce issues and how to solve these.
- Learn to align people analytics with the overall business strategy.
- Understand how strategic workforce planning can be incorporated with the People Analytics Strategy.
- Learn to segment both your audience and your employees to identify key job roles

WHAT YOU WILL LEARN:

MODULE 1: DEFINING PEOPLE ANALYTICS

► 1: The Context of People Analytics

- Describe the different stages of maturity
- Understand the people analytics definition
- Explain the scope of people analytics

► 2: Barriers to Progression

- Understand the underlying causes that impact your ability to execute reporting
- Explain the top level characteristics of people analytics
- Describe the foundation that is necessary to conduct analyses

MODULE 2: BUILDING A PEOPLE ANALYTICS STRATEGY

► 3: Core frameworks and considerations

- Understand how people analytics should add value
- Describe several barriers for people analytics
- Explain the analytics mind map



► 4: Linking People Analytics Business Strategy via SWP

- Understand the differences between operational and strategic workforce planning (SWP)
- Explain the process behind SWP
- Describe all stages of SWP

► 5: Enhancing Your People Analytics Strategy

- Explain the top level inputs for a people analytics strategy
- Describe how absence impacts the business
- Understand the impact of diversity

► 6: People Programs & Initiatives

- Understand the graduate scheme for organizations
- Describe agile working
- Explain how you can challenge assumptions

► 7: Segmenting Audiences & Employees

- Describe key employee segmentation
- Understand audience segmentation
- Explain how you can describe job roles

MODULE 3: THE EXECUTION OF A PEOPLE ANALYTICS STRATEGY

► 8: Workforce Issues

- Explain how employee turnover impacts the business
- Learn how you should focus on managerial dissatisfaction
- Understand how you can isolate and find the root cause of a workforce issue

► 9: Retention Analysis

- Understand the business impact of retention
- Describe how you can put in place retention strategies
- Explain how you can segment employees by skill set

► 10: Measuring the effectiveness of recruitment

- Describe how you run a recruitment analysis
- Understand the different metrics that you can use to measure recruitment effectiveness



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- Explain the results of a recruitment analysis

► **11: Optimizing the ROI of HR Programs**

- Understand the Kirkpatrick Model
- Learn how to measure costs and profit margins
- Explain how you can calculate the ROI of L&D

► **12: People Metrics & Business Metrics**

- Describe how you can challenge assumptions
- Understand what the analytical mindset means
- Explain how you can analyze turnover rate